**Appendix 1 – Risk Register Blackbird Leys Regeneration Sites Procurement of a Delivery Partner**

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| **Risk ID** | **Risk** | | | | | | **Corporate Objective** | **Gross Risk** | | **Current Risk** | | **Residual Risk** | | **Owner** | **Date Risk Reviewed** | **Proximity of Risk (Projects/ Contracts Only)** |
| **Category-000-Service Area Code** | **Risk Title** | **Opportunity/ Threat** | **Risk Description** | **Risk Cause** | **Consequence** | **Date raised** | **1 to 6** | **I** | **P** | **I** | **P** | **I** | **P** |  |  |  |
| CEB-001-R&H | Market Interest | Threat | Limited interest from market | Property Market & economic cycles; complexity | Delays and/or scaling back of scheme | Mar 15 |  | 4 | 5 | 4 | 4 | 4 | 3 | R&H |  | 6 mths |
| CEB-002 –  R & H | Market Interest | Opportunity | High level of interest | Project achieves IRR thresholds/meets partners objectives | Return on investment increases | Mar 15 |  | 4 | 2 | 4 | 2 | 4 | 3 | R&H |  | 6 mths |
| CEB-003-  R&H | Market Capacity | Threat | Order books full | Absolute size of relevant market | Longer development period | Mar 15 |  | 4 | 5 | 4 | 4 | 4 | 3 | R&H |  | 6 mths |
| CEB-004-  R&H | Market Values | Threat | Low bids | Property Market & economic cycles | Return on investment reduces; more investment required/scheme scales back | Mar 15 |  | 4 | 3 | 4 | 3 | 4 | 3 | R&H |  | 6 mths |
| CEB-005-  R&H | OJEU process | Threat | Potential partners deterred. | OJEU process too long | Restricted market; low returns | Mar 15 |  | 4 | 4 | 4 | 3 | 4 | 2 | R&H |  | 6 mths |
| CEB-006-R&H | Expenditure profile | Threat | Insufficient funds available | Council budget mismatch | Longer development period, reduced scheme | Mar 15 |  | 4 | 5 | 4 | 3 | 4 | 2 | R&H |  | 6 mths |

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| **Risk ID** | **Risk Title** | **Action Owner** | **Accept, Contingency, Transfer, Reduce or Avoid** | **Details of Action** | **Key Milestone** | **Milestone Delivery Date** | **%Action Complete** | **Date Reviewed** |
| 001 | Market Interest | R&H | Accept & aim to reduce | Soft market testing; proactive marketing leading to strong level of interest | PQQ returns | July 2015 | 50% |  |
| 003 | Market Capacity | R&H | Accept & aim to reduce | Scheme crafted to suit potential market | Issue ITT | Late July 15 | 30% |  |
| 004 | Market Values | R&H | Accept & aim to reduce | Early stage testing | Complete feasibility studies. | Jan 2015 | 100% |  |
| 004 | Market downturn | R&H | Accept | Defined level of investment capped relative to baseline land value. Site investigations. | GVA RLV appraisal. Complete studies and investigations | Jan 2015 | 100% |  |
| 005 | OJEU Process | R&H | Accept & aim to reduce | Adopt two stage (restricted) process to minimise waste. Set out clear brief and evaluation criteria. | Finalise Documents | May 2015 | 0% |  |
| 006 | Expenditure profile | R&H | Reduce | Defer scheme, reprofile scheme or defer other parts of capital programme | Bid analysis | Sept 2015 | 0% |  |